Annual Shareholders Meeting May 12, 2016

The presentation at this meeting contains certain forward-looking statements that are based largely on the Company's current expectations. Forward-looking statements are subject to certain risks and uncertainties that could cause actual results and achievements to differ materially from those expressed in the forward-looking statements. For more information about these forward-looking statements and related risks, please refer to the section titled "Forward-Looking Statements" in Part 1 of the Company's Annual Report on Form 10-K and the section titled "Corporate Governance/Risk Factors" under "Investor Relations" on the Company's website, www.ghco.com and as updated in the Company's Form 10-Q for the first quarter.

Major Highlights Since Our Last Meeting

- Spin-off of Cable One and Receipt of \$450M Dividend
- Sale of Kaplan Higher Education Campuses
- CEO Transition
- Purchase of Dekko
- Overhead Rationalization at Kaplan and Corporate
- Disposal of Unsuccessful Business Ventures
- Purchase of MPW
- GHC Share Repurchase of 232,472 Class B shares



2015 Results

From continuing operations

	As Reported	As Adjusted	
Revenue			
Education	\$1,928	\$1,928	
Television broadcasting	359	359	
Other businesses	299	299	_
	\$2,586	\$2,586	
Operating Income Before Amortization/Impairment*			
Education	\$39	\$83	**
Television broadcasting	165	165	
Other businesses (1)	2	3	**
Corporate office, excluding pension credit	(90)	(65)	**
Corporate pension credit	82	82	
	\$198	\$268	

⁽¹⁾ Loss of \$11 million* in 2014

^{**} Non-GAAP measure – excluding certain expenses – see reconciliation at ghco.com



^{*} Non-GAAP measure – see reconciliation at ghco.com

Balance Sheet

	3/31/2016	12/31/2015	% Change
Cash and restricted cash	\$565	\$775	(27)
Marketable equity securities/other	384	379	1
Other current assets	656	706	(7)
Net property, plant and equipment	225	231	(3)
Net goodwill and intangibles	1,362	1,147	19
Prepaid pension cost	992	980	1
Other assets	129	135	(5)
Total Assets	\$4,313	\$4,353	(1)
Current liabilities	\$ 736	\$ 725	1
Debt	400	400	_
Other long-term liabilities	736	737	_
Shareholders' Equity	2,441	2,491	(2)
Total Liabilities and Equity	\$4,313	\$4,353	(1)



Q1 2016 and 2015 Results

From continuing operations

(\$

millions)	2016 As Reported	2015 As Adjusted	2015 As Reported
Revenue			
Education	\$401	\$501	\$501
Television broadcasting	92	84	84
Other businesses	109	63	63
	\$602	\$647	\$647
Operating Income Before Amortization*			
Education	\$16	\$(10)	** \$(21)
Television broadcasting	41	39	39
Other businesses	(1)	(2)	(2)
Corporate office, excluding pension credit	(14)	(19)	(19)
Corporate pension credit	16	17	17
	\$58	\$25	\$14

The sum of certain amounts may not equal the total due to rounding

^{**} Non-GAAP measure – excluding certain expenses – see reconciliation at ghco.com



^{*} Non-GAAP measure – see reconciliation at ghco.com

Combined GHC & Kaplan Corporate Expenses

	Q1 2016 As	Q1 2015 As	Q1 2015 As
	Reported	Adjusted	Reported
Kaplan Corporate	\$6	\$13	* \$21
GHC Corporate, excluding pension credit	14	19	19
	\$20	\$32	\$40

^{*} Non-GAAP measure – excluding certain expenses – see reconciliation at ghco.com



Graham Media Group













Graham Media Group

(\$ millions)

	Q1	Q1	%
	2016	2015	Change
Revenue	\$92	\$84	10
Operating Income Before Amortization*	\$41	\$39	7

2016 includes \$3 million increase in political advertising and a \$5 million increase in retransmission fees.

^{*} Non-GAAP measure – see reconciliation at ghco.com



Kaplan

(\$

From continuing operations

millions)	Q1 2016	Q1 2015	Q1 2015
	As Reported	As Adjusted	As Reported
Revenue			
Higher Education	\$166	\$238	\$238
Test Preparation	66	69	69
International	169	192	192
Other	_	2	2
	\$401	\$501	\$501
Operating Income Before Amortization*			
Higher Education	\$21	\$3	** \$1
Test Preparation	(2)	(4)	(4)
International	5	8	8
Corporate and Other	(8)	(17)	** (25)
	\$16	\$(10)	\$(21)

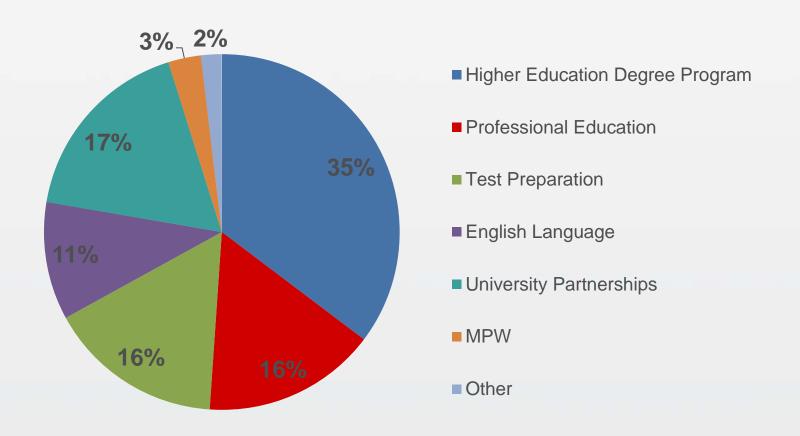
The sum of certain amounts may not equal the total due to rounding

^{**} Non-GAAP measure – excluding certain expenses – see reconciliation at ghco.com



^{*} Non-GAAP measure – see reconciliation at ghco.com

Kaplan's Q1 2016 Product Sales Mix Remains Diverse





Kaplan Operating Margins*

(excluding restructuring and amortization/impairment)

	2015*	2014*	2013*
Higher Education	8.1%	8.9%	8.4%
Test Preparation	5.8%	1.3%	1.4%
International	7.1%	8.3%	7.3%
Overall Kaplan Operating Margin, including Kaplan Corporate and Other	4.3%	5.0%	4.6%

^{*} All Operating Margin amounts above are Non-GAAP measures – see reconciliation at ghco.com



Other Businesses

	Q1	Q1		
	2016	2015	% Change	
Revenue	\$109	\$63	72	
Operating Income before Amortization*	\$(1)	\$(2)	39	

^{*} Non-GAAP measure – see reconciliation at ghco.com









Q1 2016 revenue of \$57 million and adjusted operating income (excluding amortization of intangible assets and inventory acquisition step-up price adjustments) of \$5 million*

* Non-GAAP measure – see reconciliation at ghco.com







Q1 2016 revenue of \$36 million and adjusted operating income (excluding amortization of intangible assets) of \$4 million*

* Non-GAAP measure – see reconciliation at ghco.com



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Operating and Free Cash Flow

From Continuing Operations

	Q1 2016	Q1 2015
Operating Income	\$52	\$9
Add: Depreciation and Amortization	23	26
Less: Pension (Credit) Expense	(12)	(12)
Operating Cash Flow*	63	23
Capital Expenditures**	(11)	(10)
Free Cash Flow*	\$52	\$13

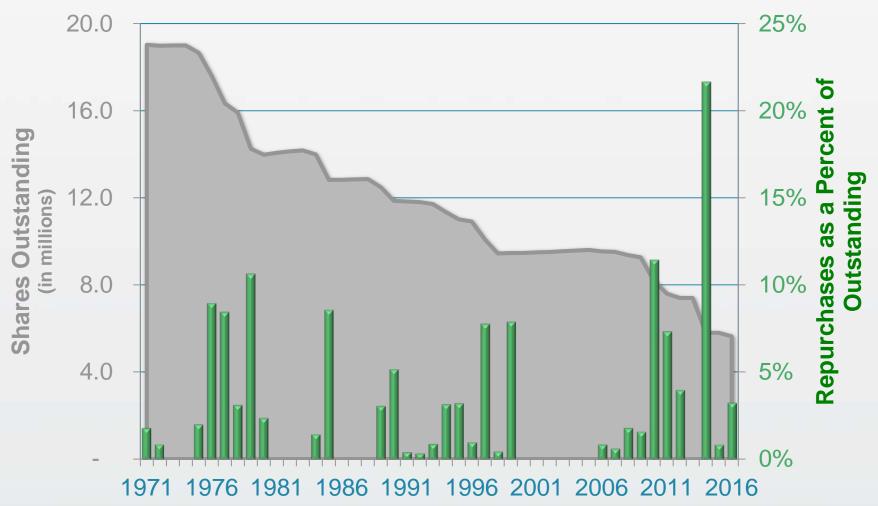
^{**} Excluding Cable ONE in 2015



^{*}Non-GAAP measure

GHC Share History

Outstanding and Repurchases as a Percent of Outstanding



Adjusted for stock splits in 1976 and 1978



GHC Pension Plan

(\$ millions)

At December 31, 2015

Benefit Obligation	\$1,254
Plan Assets	2,234
Funded Status/Prepaid Pension Asset	\$980

Net Pension (Expense) Credit For the Year ended December 31

2012	\$(16)
2013	(2)
2014	69
2015	63
2016 Estimate	48



Our Acquisition Strategy Remains Constant

Qualifying Criteria

- Well-run, profitable businesses in fields we can understand
- Strong management with an interest in continuing to run the business
- Businesses we believe have at least ten years of stable or growing earnings ahead of them
- Reinvestment opportunities that are apparent within the business

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Annual Shareholders Meeting May 12, 2016